

## Twenty-Five Largest Private Sector Massachusetts Employers

<u>Employer</u>	<u>Headquarters</u>	<u>Product or Service</u>	<u>Massachusetts Employees</u>	<u>1999 Revenues (\$millions)</u>
Liberty Mutual Fire Insurance Company, Inc	Boston	Insurance	22,000	\$ 13,568
FMR Co. (Fidelity)	Boston	Investments	8,500	Privately Held
State Street Bank & Trust Co. (Subsidiary of State Street Corp.)	Boston	Banking	7,619	3,119
Brigham and Women's Hospital, Inc	Boston	Hospital	7,500	767
Putnam Investment	Boston	Investments	6,000	Privately Held
Raytheon Constructors International, Inc (Subsidiary of Raytheon Engineers & Constructors International)	Lexington	Electronics / Defense	6,000	19,841
Beth Israel Deaconess Medical Center, Inc	Boston	Hospital	5,000	737
Massachusetts Mutual Life Insurance Co	Springfield	Insurance	5,000	12,466
John Hancock Life Insurance Company, Inc	Boston	Insurance	4,650	7,858
Baystate Medical Center, Inc	Springfield	Hospital	4,400	392
Children's Hospital Corp	Boston	Hospital	3,832	461
General Hospital Corp (Massachusetts General Hospital)	Boston	Hospital	3,647	888
New England Medical Center Hospitals, Inc	Boston	Hospital	3,620	179
Lahey Clinic	Burlington	Hospital	3,500	700
CGU Corp (Subsidiary of CGU International Insurance PLC, England)	Boston	Insurance	3,430	Not Available
Liberty International Holdings, Inc (Subsidiary of Liberty Mutual Insurance Co)	Boston	Insurance	3,400	See Liberty Mutual above
Caritas Christi Inc	Boston	Hospital	3,000	5
Dennison Manufacturing Co. (Subsidiary of Avery Denison Corp.)	Framingham	Office Products	3,000	500
American Employer's Insurance Co., Inc. (Subsidiary of CGU Corporation)	Boston	Insurance	2,930	See CGU Corp above
Tufts Associated Health Maintenance Organization Inc	Waltham	HMO	2,750	2,000
Bank Boston NA (Subsidiary of Fleet Boston Corp)	Boston	Banking	2,715	13,052
Boston Medical Center Corp	Boston	Hospital	2,600	506
Digital Equipment Corp (Subsidiary of Compaq Computer Corp)	Maynard	Computers	2,500	5,990
Fleet Boston Corp	Boston	Banking	2,500	above
Globe Newspaper Co Inc (Subsidiary of New York Times Co Inc)	Boston	Newspaper	2,500	600

Sources: - Rankings - "D & B Business Rankings," 2000 Edition, Dun & Bradstreet. Page 102. Courtesy of the Kirstein Business Branch of the Boston Public Library. Revenue - D & B Business Rankings "sales volume" as well as companies' annual reports "operating revenue." Dun & Bradstreet does not rank colleges and universities. The largest private college and university employers in the Commonwealth are Boston University, Harvard University and the Massachusetts Institute of Technology.